

EUROPEAN CYBERCRIME CENTRE



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# Designing Robustness and Resilience in Digital Investigations

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# Overview

- **What triggered the research?**
- **How did we do it?**
- **Key findings & recommendations**
- **Europol's EC3 – 'Walking the walk'**
- **Q & A**

# Challenges...

- **Complex and changing requirements, and rapid technological advancements**
- **Increasing volume, scope and sophistication of cybercrime & global scope – CaaS**
- **Criminal abuse of legitimate services providing anonymity and privacy**
- ...

# Challenges...

- **Attribution**
- **Access to and admissibility of electronic evidence**
- **Cross-border cooperation**
- **Acquiring and retaining skills and expertise**
- **Staff turnover and 'knowledge drain'**
- ...

# Taking a step back...

- **How can LE conduct digital investigations effectively and efficiently?**
- **In LE, what is the role of robustness and resilience when it comes to digital investigations?**
- **What are the key elements in the context of a digital investigation framework design that can withstand changes but also adapt in a controlled/planned manner?**

# Some definitions...

- **Resilience – long-term capacity to adapt to change and new risk environments, and develop within certain boundaries**
- **Approach to addressing unexpected events but also a practice that aims at actively monitoring relevant factors and managing any deviations**
- **Includes monitoring, situational awareness and forward-looking analysis as key practices**

# Some definitions...

- **Robustness – the ability resist change**
- **Important to ensure that the basic principles of police work are maintained while adapting to a changing environment**
- **Not all that can be done should be done (?)**

# Objectives

- **Surveying and analysing the current state of robustness and resilience practices**
- **Extracting key elements of robustness and resilience**
- **Describing how to include these elements when designing digital investigation capabilities**

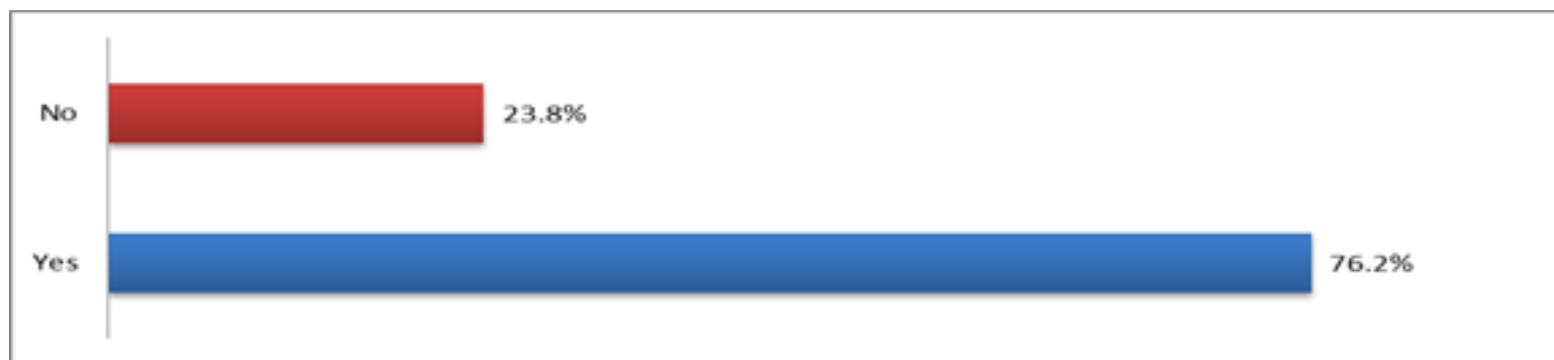


# Approach

- **Literature research**
- **Structured online survey – 35 closed and open questions – 72 recipients (LEAs), 21 responses ~ 29% response rate**
- **Stakeholder interviews**

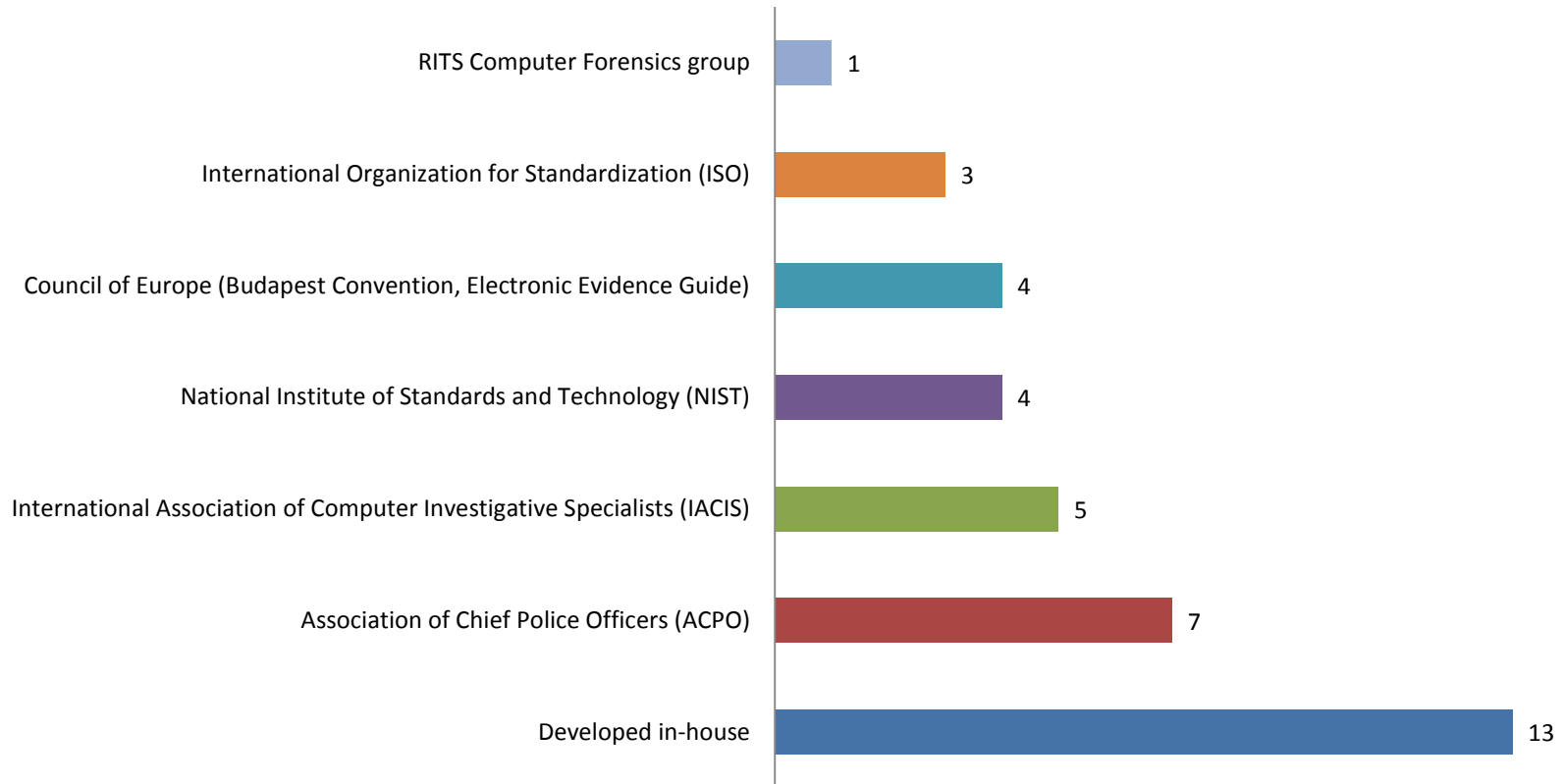
# Key findings & Recommendations

**Does your agency have a digital forensics strategy?**



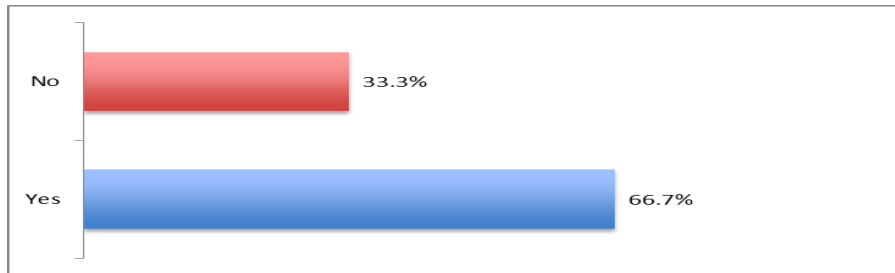
# Key findings & Recommendations

## Main standards or guidelines used in digital forensics?

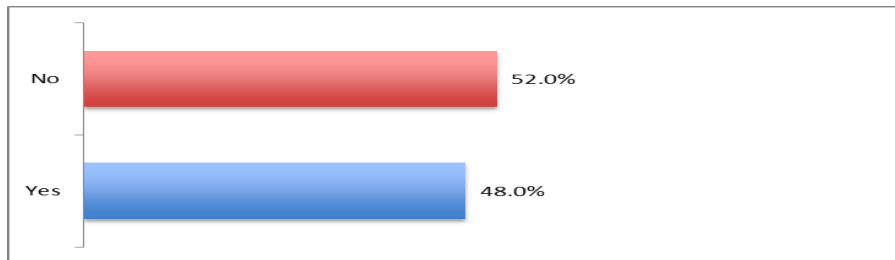


# Key findings & Recommendations

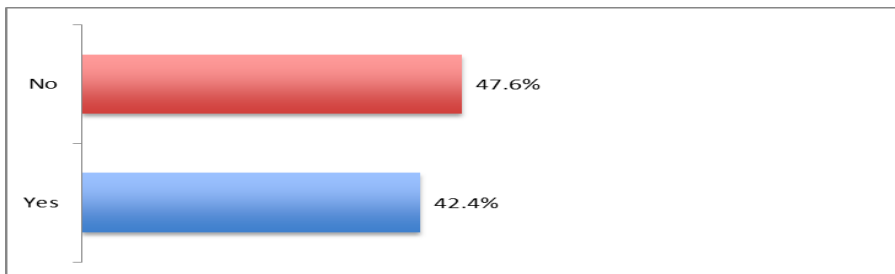
## Training and Education



**Continuous digital forensics education/training plan in place?**



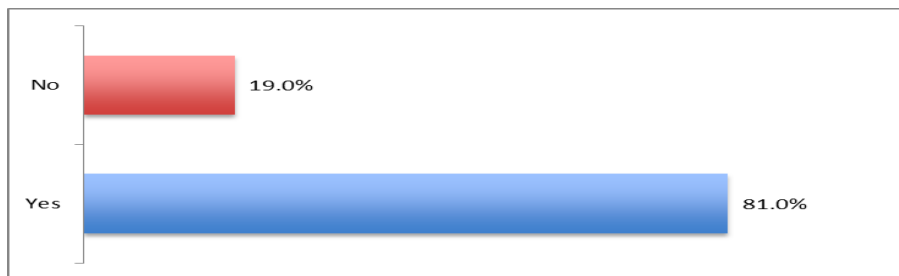
**Use of e-learning to train digital forensics staff?**



**Personal development portfolio for staff?**

# Key findings & Recommendations

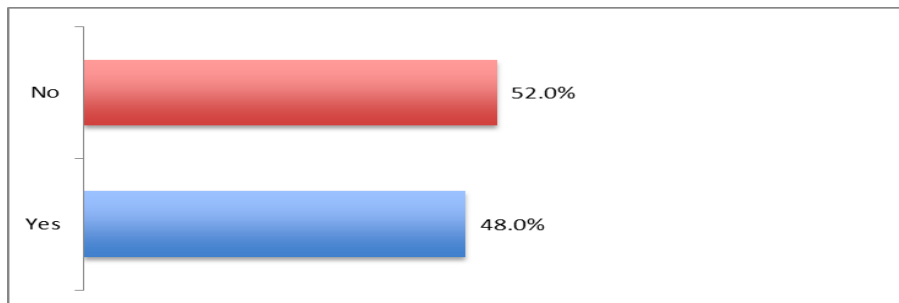
## Training and Education (cont'd)



**Mentoring system in place?**



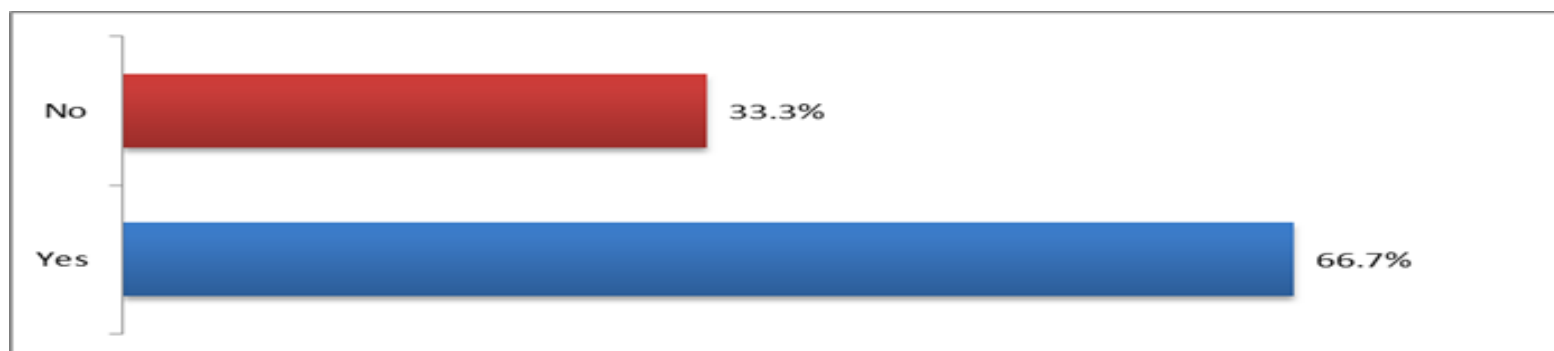
**Hand-over between outgoing and incoming digital forensics staff?**



**Further education and training considered during performance evaluations?**

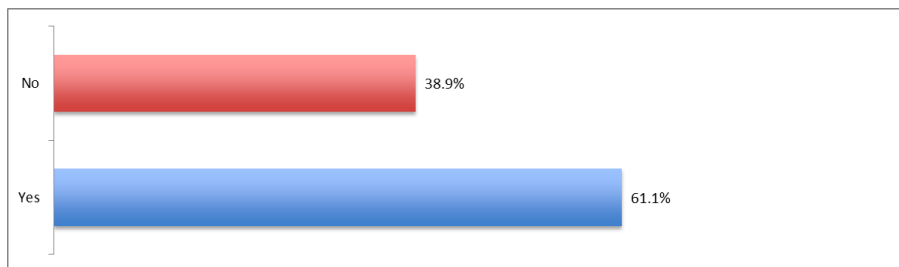
# Key findings & Recommendations

**Do you use a reporting standard (incidents, case description, final reports, etc.)?**

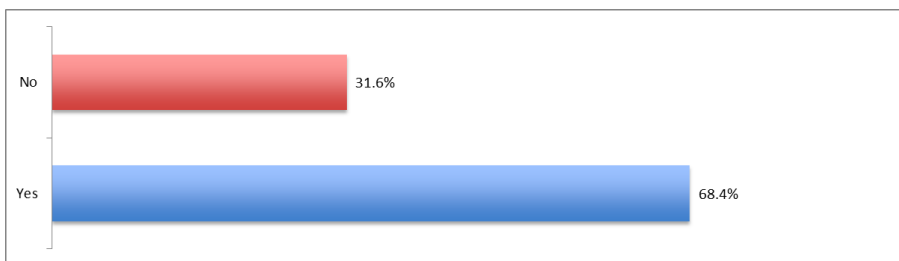


# Key findings & Recommendations

## Tool Support



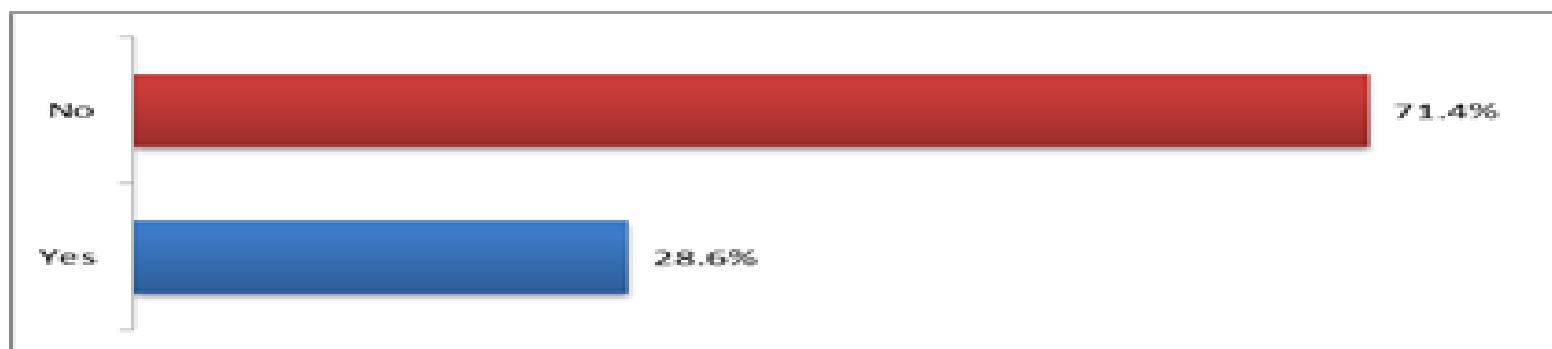
**Do you use standardized digital forensics tools?**



**Do you use open-source digital forensics tools?**

# Key findings & Recommendations

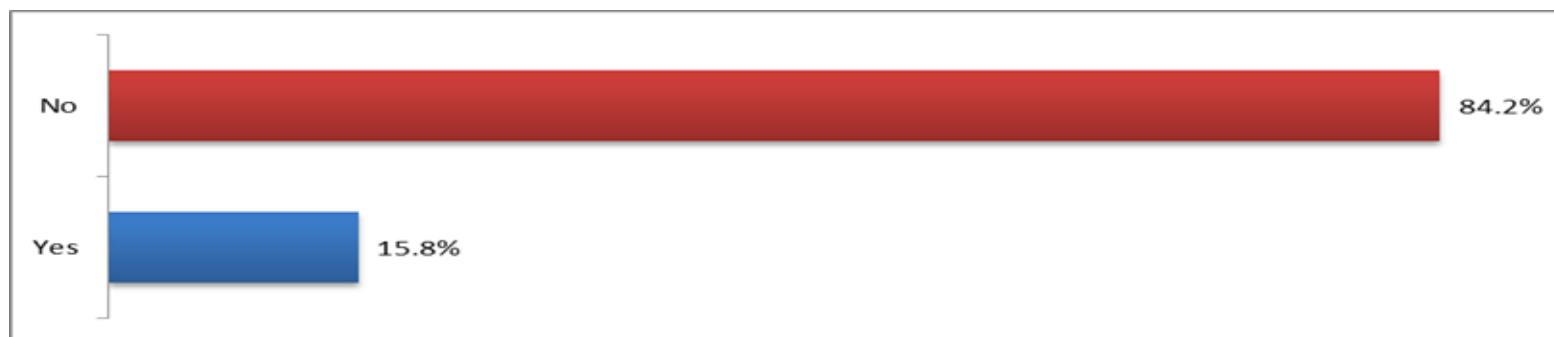
**Do you have a Quality Management System in place?**





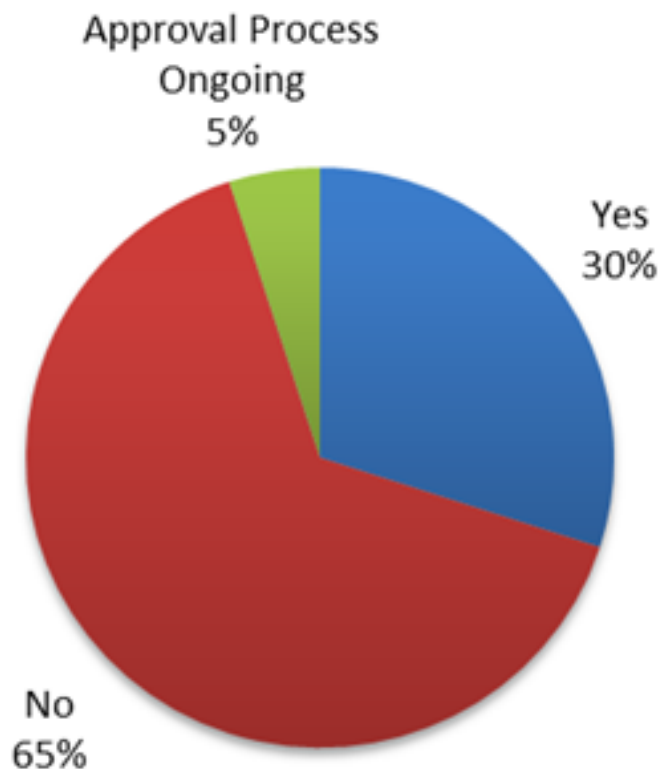
# Key findings & Recommendations

**Do you have a Knowledge Management Program in place?**



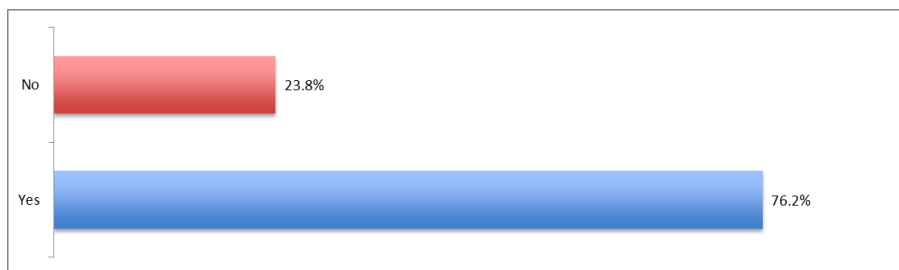
# Key findings & Recommendations

**Are the digital forensics software tools that your agency uses 'court-approved'?**

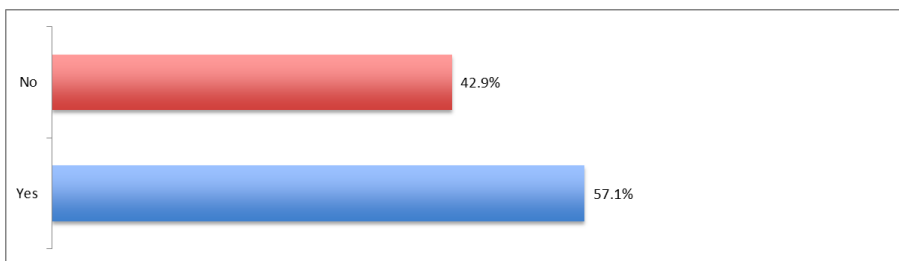


# Key findings & Recommendations

## Co-operation and PPPs



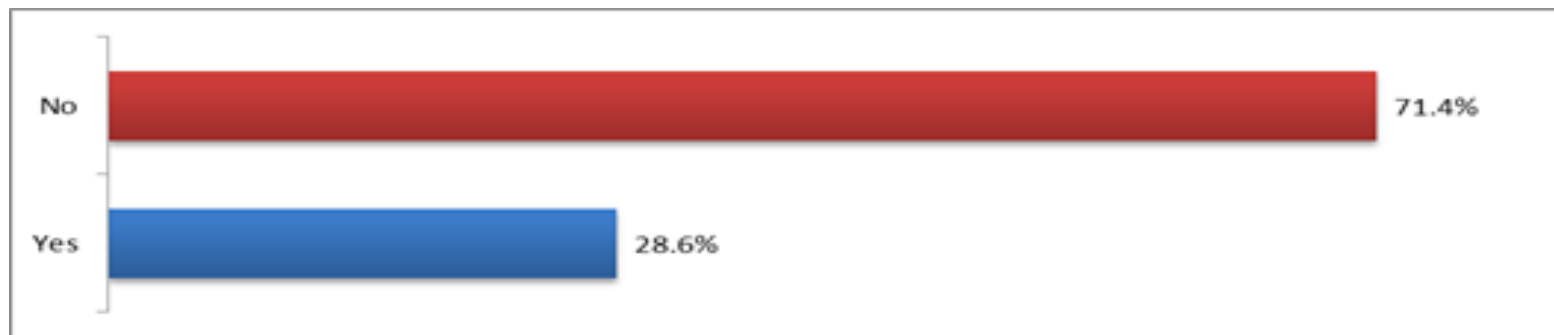
**Co-operation with academia?**



**Co-operation with the private sector?**

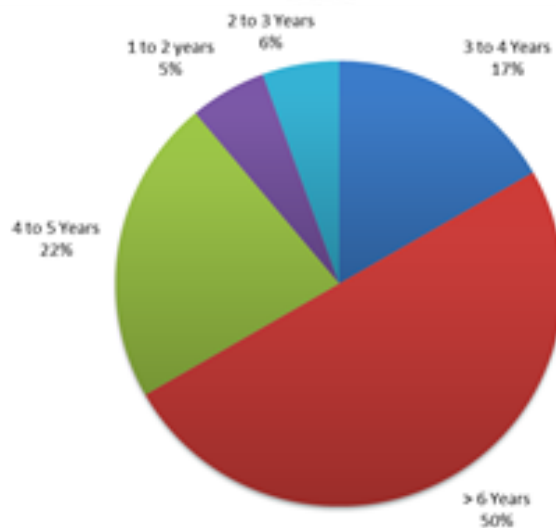
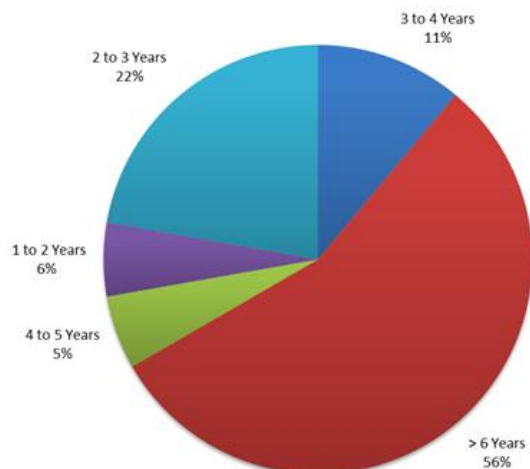
# Key findings & Recommendations

**Do you have a digital forensics R&D unit?**



# Key findings & Recommendations

## Average staff turnover

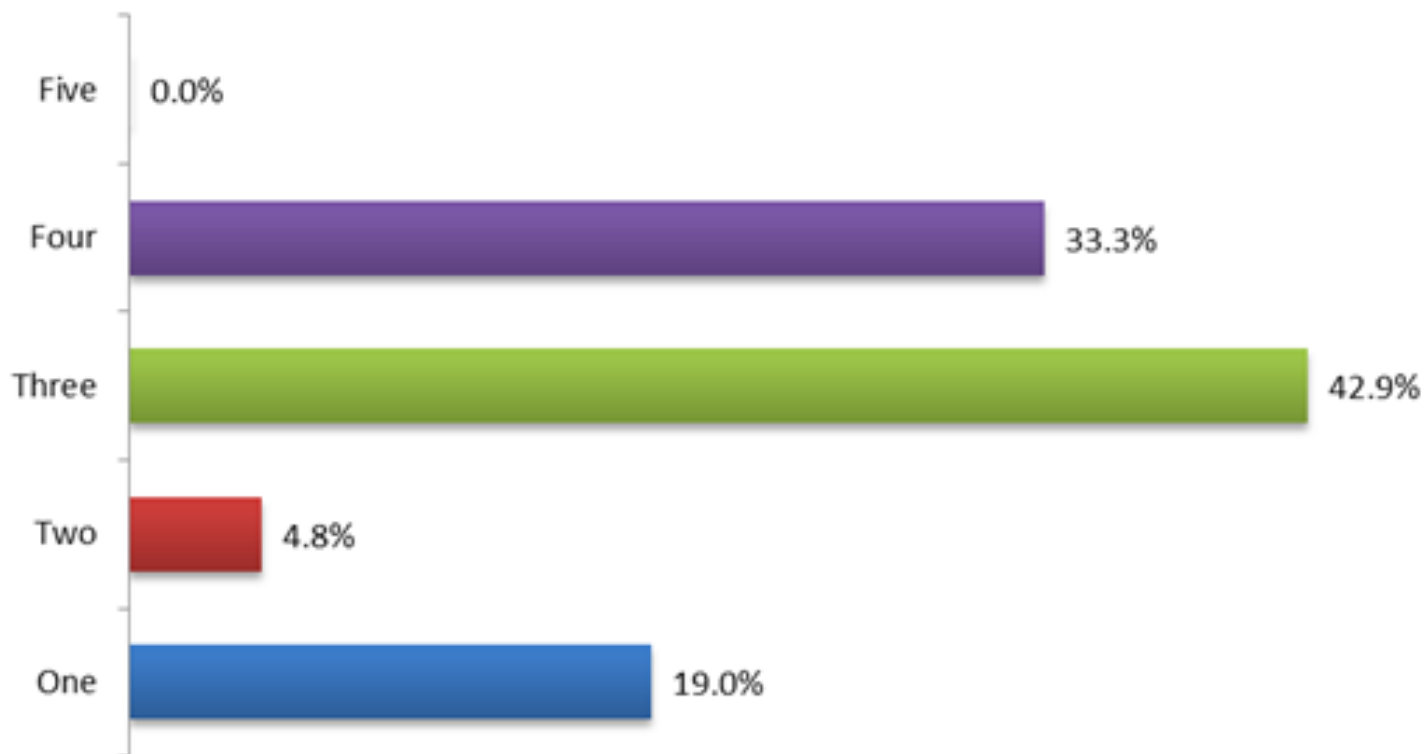


## Digital forensic examiners

## Digital forensic investigators

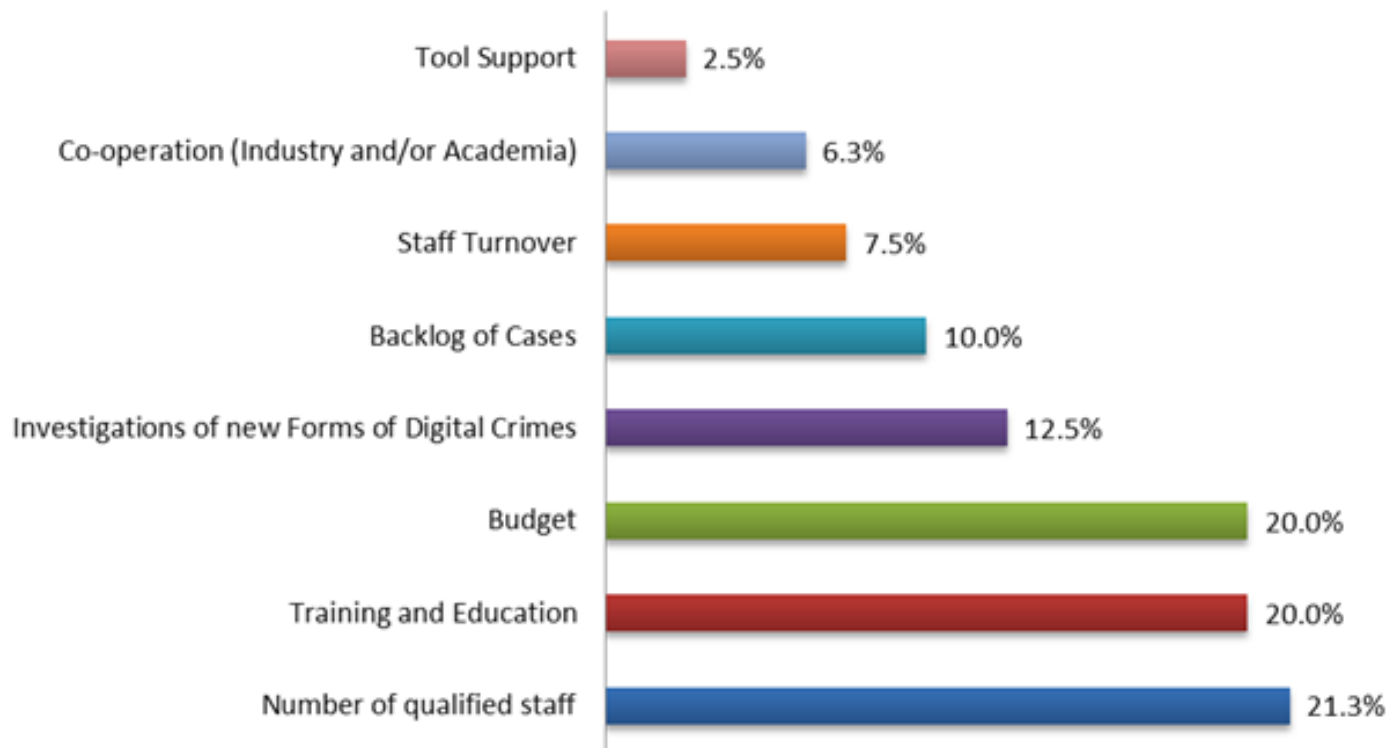
# Key findings & Recommendations

How would you rate your agency's robustness and resilience? (1 – Lowest 5 – Highest)



# Key findings & Recommendations

## Greatest challenges in conducting digital investigations?



# Key findings & Recommendations

## Strategic Level

- **Digital Forensics Strategy**
- **Standardization**
- **Forensic Discipline**
- **Continuous Education and Training**
- **Research and Development**
- **Co-operation**

## Operational Level

- **Standardization**
- **Continuous Education and Training**
- **Research and Development**
- **Co-operation**
- **Human Resources**



# Future Research

- **Development of additional KPIs**
- **Digital forensics framework**

# EC3 – Who We Are and What We Do



MAKING EUROPE SAFER

## European Cybercrime Centre



# EC3 Core Services

**European  
cybercrime  
info/intel focal  
point**

**Support to  
Member States'  
cybercrime  
investigations**

**Platform to pool  
skills and  
expertise & tool  
support for MS**

**Collective voice  
of European  
cybercrime  
investigators**

## **OPERATIONAL**

- **Coordination of High Profile Operations**
- **On-the-Spot Operational Support**
- **Operational, Technical and Forensic Analysis**
- **Digital IT Forensics Support**

## **STRATEGIC**

- **Digital Forensics and R&D**
- **Outreach to Public/Private Partners**
- **Strategic and Forward Looking Assessments**
- **Training and capacity building**

# EC3 Intelligence/Knowledge Products

## CYBER-INTEL

- **Cyber Bits**
  - **Trends:** Modus operandi, tool or technique used by cyber criminals. Emerging patterns and crime series.
  - **Knowledge:** Offer guidance and raise awareness.
  - **Technology:** Technical developments having impact law enforcement work.
  - **Tools:** Presentation of tailored tools to support operational activities.
- **OSINT Dashboard**
- **Strategic Assessments of Operations**

## STRATEGY

- **iOCTA**
- **Project 2020: Scenarios for the Future of Cybercrime**
- **Police Ransomware Threat Assessment, Review of Criminal Forums, etc.**
- **Strategic Assessments of Operations (e.g. Onymous)**
- **Quantitative Quarterly Report on Cybercrime, CC Dependencies Map**
- **ICANN Guide for Dummies, Assessment of Bitcoin, Top 10 External Cyber Threats, etc.**

# EC3 Projects, Products and Services

- **Taxonomy and business case for the exchange of information/intelligence between LE and CERTs**
- **Anonymized cross-matching solution**
- **Design of standardized EU-wide training and capacity building measures (ECTEG, UCD, CEPOL,...) – Training Competency Framework**
- **Prevention and awareness**

# **EC3 Projects, Products and Services**

- **Active stakeholder management, cross-domain and cross-disciplinary (e.g. EC3AAN)**
- **EC3 Training Courses (Avila, Selm)**
- **Position papers on legislative issues**
- **Research and Development**
- **Malware analysis, Decryption, ...**



**Thank you**  
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